Yale Alumni Fund  
Meeting of the Board of Directors  
February 12, 2024  
Virtual  

Board Members Present

Chair: Brett Zbar ’94  
Vice Chair: Richard Roberts ’86, ’89 JD  
Eric L. Allen ’76  
Stephen Barrett Amdur ’01  
Amy Atkeson ’95, ’00 MD  
Bob Barker ’65, ’68 LLB  
Stephen Calkins ’72  
Anne Cassettes ’80  
Xinyi Mei Chen ’22  
Billy Cheung ’99  
Christopher A. Cole ’87  
Virginia Dominguez ’73, ’79 PhD  
Fred Douglass ’84  
Alec Ellison ’84  
Danielle Ellison ’15  
Thomas K. Emmons ’69  
Julie Applebaum Flynn ’88  
Thomas M. Ginakakis ’09  
Samantha Warshauer Heffner ’02  
Melissa J Hilton ’83, ’89 MBA  
Neil Hohmann ’91  
Alexander Kayne ’94  
Daniel Kilpatrick ’03  
Carol M. Lee ’79  
Robert Lin ’82  
Megan K. McHale ’17  
Maggie Morse ’17  
Mallet Njonkem ’18  
Margo Wolf O’Donnell ’90  
Neeta Ogden ’94  
Amy Oshinsky ’77  
Jessica Nicole Paindiris ’05  
Rachel Rajaseelan ’95  
Charlene Ramos ’13  
Danisha Roberts ’22  
Shana Ross ’00 BA, ’00 MBA  
Tamar Sadah ’00, ’06 MBA  
Christina Bost Seaton ’01  
Vidur Sehgal ’10  
Ed Sevilla ’82  
Will Shikani ’10  
Jamie Stern ’72  
Linda Thach ’22  
Evangelie Wyche Tross ’78  
Laura Vrana ’05 JD  
Tanya Rivero Warren ’95  
Jill R. Wright ’95  
Sarah Yoo ’18

Board Members Absent

Elaine Pincus Akst ’97  
Robert Allison ’67  
Stephen Barrows ’02  
Marv Berenblum ’56  
Mary Bowers ’01  
Jacob Buchdahl ’94, ’97JD  
Tara Campbell ’20  
Eugenie Cheney ’02  
Jackson Cole ’20  
JP Drechsler ’16  
Rebecca Ehrhardt ’90  
Charles Farmer ’66  
Jennifer Fernandez ’06  
Gabriela Garcia ’23  
Allison Rabkin Golden ’12  
Brian D. Hammerstein ’85  
Alison Poorvu Jaffe ’81  
Jeff Jones III ’66  
Andrew R. Karlin ’08  
Katherine Philip Kaufman ’10  
Caitlin Lee ’23  
Michael W Lei ’14  
Ephram Lustgarten ’00  
Hero Magnus ’23
John McKissack ’20
Rob Morse ’12
Minh Alexander Nguyen ’15
Renee H.L. Ong ’21
Lauren Polo Patnaude ’03
Merz K. Peters ’55
Tony Potchernikov ’24

Shady M. Qubaty ’20
Andrew D. Sipes ’85
Jovan M. Tafoya ’21
Travis Torrence ’21
Anne B Weil ’94
Hannah E. Weisman ’20
Alyssa J. Yoon ’21

Staff Present

Lynn Andrews ’82
Davonna Approvato
Bridget Austin
Ann Aversa
Amanda Baker ’00 MusM
Friya Bankwalla
Caitlin Beardsley
Blake Bergeron
Fiona Boucher
Kieran Callinan
Gloria Caprio
Alison Cole ’99
Rick Davis
Devan Evans
Will Freske
Jennifer Gamache
Eugénie Gentry
Mathwon Howard

Katherine Ingram
Jim Kenny
Susan Kigamwa
Robert Kraft
Nneka Maiurro
Allison Mayberry
Kris Meyer
Tim Murray
Gina Perricone
Mike Regan
Joanna Roche
Ann Rumberger
Jane Rushmore
Casey Ryan
Chris Seager
Mike Jensen-Sembos
Jocelyn Ryan-Small
Rodney West

Ex-Officio Present

J. Weili Cheng ’77, Executive Director, YAA
Jocelyn R.H. Kane, Managing Director, Yale Alumni Fund
Joan E. O’Neill, Vice President for Alumni Affairs and Development

Ex-Officio Absent

John Foster, Chair, Parents Fund
Sabrina Foster, Chair, Parents Fund
Jennifer Madar ’88, Vice Chair, YAA Board of Governors
Joseph C. McNay ’56, Former Chair, Nathan Hale Associates
Stephen C. Murphy ’87, Vice President for Finance and Chief Financial Officer
Former Chairs Present
Marla Grossman ’90
Bobbi Mark ’76
Randolph M. Nelson ’85
Nancy A. Stratford ’77
Krysten Thomas ’18 MPH
Michael B. Tom ’83 MD
John M.R. Thomas ’80

Former Chairs Absent
Marvin J. Deckoff ’53
William M. Folberth ’66
Robert K. Hopkins ’86 MBA
Theodore T. Jones ’57
Thomas S. Leatherbury ’76, ’79 JD
George M. Levin, Jr. ’66
Howard H. Newman ’69, ’69 MA
David B. Singer ’84
William H. Wright II ’82
Welcome

Jocelyn Kane opened the meeting by welcoming everyone to the February 2024 board meeting and recognizing Joan O’Neill, Mathwon Howard, Weili Cheng, and Eugénie Gentry before turning the meeting over to Brett Zbar.

Chair’s Remarks

Brett thanked everyone for attending before asking for a moment of silence to remember Alumni Fund volunteers who have passed away since the last meeting:

Howard M. Benedict, Class of 1945W, Alumni Fund Class Agent
Jean M. Leblon, Class of 1960, Yale Graduate School, Alumni Fund Class Agent
Massimo Russo, Class of 1963, Yale Graduate School, Alumni Fund Class Agent
James F. Hoge, Class of 1958, Alumni Fund Class Agent
Donald H. Leavenworth, Class of 1952, Alumni Fund Class Agent
A.S. Wells, Class of 1953, Alumni Fund Class Agent

Chair’s Goals

Brett reminded attendees of his primary goals including strengthening the work of the Alumni Fund through support of the For Humanity Campaign and via increased Diversity, Equity, Inclusion and Belonging within the Board. Brett reiterated that the campaign will have a lasting effect on the University and the world, and that each Board member’s role is important to the Campaign’s success. Brett recognized past chairs in attendance.

2023-2024 Executive Committee

Brett reminded the Board of the work done through the Executive Committee. This year, the committee discussed assembly and convocation, the campaign training session, some current events on campus, and the upcoming on-campus retreat. The Committee will support Alumni Fund leaders closely.

Campaign Results

Brett announced that $250,633,000 million, over 60% of our goal, has been raised, tracking to stay above the straight-line projection. To date, we have received 260,433 gifts toward the goal of 350,000.

Current Results

- **Dollars**: Great progress is being made towards the goals. $11.664 million was received in month of December, putting overall progress at $24,169,000 toward the $46,000,000 goal.
- **Donors** The Alumni Fund is up in new donors, including new donors to the graduate school and nearly 5,000 gifts at the Nathan Hale Associates level. Over the Summer, renewal efforts accelerated giving from over 600 donors. The donations raised in December came from 8,504 donors, and the Yale Leads for Humanity initiative secured 1,300 donors between both Yale College and the Graduate School. Finally, loyalty programs expanded to more schools, recognizing those who give each year consistently. Overall progress toward the donor goal of 33,000 is 17,531.
Campaign Goals

Significant progress is being made toward the Alumni Fund’s contribution to the for Humanity campaign. Presently, $250,633,000 have been raised in 260,443 gifts, $6,000,000 above the straight-line projection. The Alumni Fund is well on its way to meet the year’s goal of $262,500,000, and also in good standing to reach the $350,000,000/350,000 gifts mark. Overall, the campaign has raised $5.1 billion of the $7 billion goal.

Brett turned the meeting over to Richard Roberts.

Vice Chair’s Remarks

Richard reminded the Board of the goal to continue diversity efforts among the board. Jocelyn Kane and her team continue to work to fill in data gaps among board members and other key volunteer groups. All board members will be asked to participate in volunteer recruitment during their time on the board.

Richard invited Jill Wright to give her remarks.

Nominating Committee

Jill made a call for nominations for the Board of Directors. The link to the online nomination form will be emailed to all volunteers this week and all recommendations should be submitted by March 1. Jocelyn and Jill are contacts for questions.

Managing Director’s Remarks

Jocelyn facilitated a question-and-answer session before spotlighting Brett Zbar and the 2023 Chair Awardees:

Amy Yu Liao ‘11
Paul Mandell ’98 JD
Maria Paola Nastri ’98 PhD
Ira and Bonnie Siegel P’15, P’23
Gregory Zorthian ’75

A powerpoint presentation was shown featuring photos and information about each awardee. Brett Zbar then gave his final congratulations to the awardees and added that that James Jones was just awarded the 2024 Wilbur Cross Medal by the Graduate School. Joan O’Neil shared her congratulations before Brett adjourned the meeting.

Jocelyn took questions before Brett adjourned the meeting.