

Yale Alumni Fund
Meeting of the Board of Directors
September 8, 2025
Yale Club of New York

Board Members Present

Chair: Richard Roberts '86, '89 JD
Vice Chair: Tanya Rivero Warren '95

Stephen Barrett Amdur '01
Amy D. Atkeson '95, '00 MD
Marvin Berenblum '56
Heaven Berhane '18 MDiv
Franklin L. Best '67
Billy Cheung '99
Nathan A.M. Christopherson '19 DNP
Christopher A. Cole '87
Josh C. Clapper '16
Dora Cudjoe '05 MEM
Fred Douglis '84
Michael C. Duddy '95 MArch
Li Fan P'27, P'28
Jeffrey Feldman '95 MBA
Henry Fernaine '99
Elizabeth Garrabrant '09 MA
Samantha Warshauer Heffner '02
Jerry Henry '80 MDiv
David G.T. Hesslein '03 PhD
Neil M. Hohmann '91
Bryan Hunter '08, '08 MS
Nikhil C. A. Karani '89 MA, '92 MBA
Alexander Manuel Kayne '94, '97 JD

Board Members Absent

Dawn C Alexander '87 MBA
Eric Allen '76
Mary Ben Apatoff '24
Cansu Arslan '19 MBA
Ann Itakura Aversa '87 MA
Robert H. Baker '65, '68 LLB
Stewart C. Baker '25
Martha Burson Bangiola '11, '18 MBA
J. Barry Bardo '67
Stephen Harris Barrows '02
Charlie E. Better '17
Christina Bost Seaton '01
Mary G. Bowers '01
Rosalia C. Burke '92

Scott Kennedy '08 MD, '08 MBA
Amy Liao '11
Elizabeth N. Martin '83 MArch
Tanya Moore-Barrett '85
Maggie Morse '17
Quan Dong Nguyen '89, '89 MS
Ariel Nurieli '93
Lauren Polo Patnaude '03
Rahul R. Prasad '87 PhD
Costas Procos '94 MPhil
Charlene Ramos '13
Benjamin C. Rose '04
Ed Sevilla '82
Noah Benjamin Siegel '15
Tomek Siergiejuk '07
Richard C. Singer '70
Adina G. Storch '93, '99 JD
Paul Stroble '82 MDiv
Krysten Thomas '18 MPH
Travis Torrence '05 JD
Gene Wang '99 PhD
Jill Wight '95
David C. Weyerhaeuser '86
Jody Yetzer '97 JD
Donna Yoo '09 MusM
Liping Zhu P'27, P'28

Stephen Calkins '72
Tara A. Campbell '20
Lise Chapman '81 MBA
Kemal Ciliz '95 MA
Emily Cohen '14 PhD
Bridget Cota '09 MSN
Stephanie Machele Davis '12 MPH
Virginia Dominguez '73, '79 PhD
JP Dreschler '16
William E. Ellison '18
Thomas K. Emmons '69
Chris Faulkner-McDonagh '01 PhD

Jennifer M. Fernandez '06
Julie Flynn '88
Sarah Flynn '24
John Foster P'25
Sabrina Foster P'25
Gabriela M. Garcia '23
Allison Rabkin Golden '12, '21 JD
Rebecca K. Haase '03
Melissa J. Hilton '83, '89 MBA
Alison Poorvu Jaffe '81
Margot Johnson '13
Caitlin Lee '23
Paul Leong '99 MD
Hua Julia Li '00 MA
Robert Lin '82
Ephram Lustgarten '00
Marianna Cuomo Maier '19
Megan K. McHale '17
Elisabeth Moore '24
Robert Morse '12

Minh Alexander Nguyen '15
Jessica Paindiris '05
Shady Qubaty '20
Daisha Roberts '22
Tamar Sadeh '85
Eleanor Schoenbrun '25
Vidur Sehgal '10
Daniel J. Shen '14
Richard C. Singer '70
Jamie Stern '72
Jovan M. Tafoya '21
Linda Thach '22
Rebecca S. Vogel '02
Ann Weil '94
Gregory T. Wolf '92
Carolyn Yeh '99
Sarah Yoo '18
Justin Zaremba '03, '07 PhD, '10 JD
Angel Zhang '18 MS
Greg Zorthian '75

Staff Present

Lynn Andrewsen '82
Bridget Austin
Amanda Baker '00 MusM
Caitlin Beardsley
Blake Bergeron
Gloria Caprio
Amanda DeFalco
Mark Donovan
Jessica Fenner
Eugénie Gentry
Julie Gianesini
Rachel Greene
Mathwon Howard

Jim Kenny
Lainie Lipsher P'88, GP'26
Sandra Livramento
Nneka Maiurro
Cate McDonough
Andrea Nezat
Stacey O'Donnell
Mike Regan
Joanna Roche
Ann Rumberger
Mike Jensen Sembos
Bryce Tapp
Kathryn Van Sickle

Ex-Officio Present

Joan O'Neill, Vice President for Alumni Affairs and Development
Stephen C. Murphy '87, Vice President for Finance and Chief Financial Officer
Yoshiko Inoue '00, Vice Chair, YAA Board of Governors
Jocelyn R.H. Kane, Managing Director, Yale Alumni Fund

Ex-Officio Absent

Joseph McNay '56, Former Chair, Nathan Hale Associates
Alison Cole '99, Executive Director, YAA

Former Chairs Present

William M. Folberth '66
George M. Levin, Jr. '66
Bobbi Mark '76

John M.R. Thomas '80
Michael B. Tom '83 MD
Brett Zbar '94

Former Chairs Absent

Marla Grossman '90
Robert K. Hopkins '86 MBA
Theodore T. Jones '57
Thomas Leatherbury '76, '79 JD
Randolph M. Nelson '85

Howard H. Newman '69, '69 MA
David B. Singer '84
Nancy A. Stratford '77
William H. Wright II '82

Chairs of Agents Present

Frank Aronson '69
Richard Caples '71
Kevin Collins '09
Claudia Covo '81
Thomas Ginakakis '09
Carol Lee '79
Michael Lei '14

Margo Wolf O'Donnell '90
Becky Vitas Schamis '00 MBA
Deborah Sherman '89
William Shikani '10
Roger Strong '79
Merritt Tilney '95
Ellis Wisner '62

Welcome

The meeting opened with Jocelyn Kane welcoming everyone to the September 2025 board meeting, thanking everyone for partnering with the staff in the previous fiscal year and responding to the Fund's Calls to Action. After this, Jocelyn turned the meeting over to Richard Roberts '86, '89 JD, the chair of the Yale Alumni Fund Board of Directors.

Chair's Remarks

Rich discussed his excitement at the start of the final year of the *For Humanity* campaign, and reflected on his experience leading the board over the last fiscal year. He recognized former chairs in attendance:

William M. Folberth '66
George M. Levin, Jr. '66
Bobbi Mark '76
John M.R. Thomas '80
Michael B. Tom '83 MD
Brett Zbar '94

He then introduced the new board members, attending Chairs of Agents, and the Executive Committee for the 2025-2026 fiscal year. After this, he discussed the final results for Fiscal Year 2025:

- \$50M campaign raised: \$6M ahead of FY24
- \$44M cash received: \$4M ahead of FY24
- Over 38,000 cash gifts received in FY25
- 1,750 volunteers completed 82,500 solicitations
- Ended the year \$13.7M above straight-line projection for FY25
- Over 315,000 gifts make up this total
- Of the \$320M, \$306M (96%) is cash received and has already made an impact for students and faculty.

Sharing the results, he celebrated some highlights from the year:

- Graduate School reached \$2.2M—first time over \$2M cash received
- Parents Fund—new record this campaign with over \$5M cash received. Last year was a transition year to oversight of the Parents Fund by the Alumni Fund in partnership with Parent Gifts team including Kathryn Van Sickle and Lainie Lipsher. Amanda Baker is now leading the Parents Fund efforts with Susan Kigamwa, Joanna Roche, and Nneka Maiurro handling volunteer management.
- Public Health—\$600,000 received, \$140,000 increase over last year and \$100,000 above goal.

- SOM—\$1.1M increase over FY24
- Yale College—\$2M increase over FY24

Richard then stressed the need to run through the tape, and for every staff member and volunteer to do their utmost to meet the goals. The goals set for this year: \$50,000,000 in cash and commitments to set another record from 35,000 gifts or more. In order to achieve this goal, the Fund will target multi-year commitments at the \$10,000+ level, leverage the excitement of the campaign and the \$1.2 billion support for students, and by continuing the level of excellence that the Fund strives for in their everyday efforts.

Richard reiterated the campaign goals:

- \$350 million—\$324.118M as of September 8. Projections indicate that the Fund will end close to \$375 million.
- 350,000 gifts—35,000 needed to reach the goal. In FY25 we brought in 38,000 gifts.

In conclusion, Richard highlighted the Fund's new designation, the Research Resiliency Fund. The June pilot of this program targeted gifts of \$100,000 or more and has been extended to the end of the campaign. The designation is listed as Yale College Alumni Fund The Sciences—Research Resilience. Richard encouraged volunteers to propose that willing alumni to make an *additional gift* this year and designate it to this fund through the Alumni Fund.

Vice Chair's Remarks

After an introduction, Tanya Rivero Warren '95, Vice Chair, gave an update on various Alumni Fund related student organizations and activities.

- **YAFSA and Senior Roll Call**

This year's YAFSA President is Jacob Lebroda '27 (pictured) who has been a highly engaged member of YAFSA since his first semester on campus. Engagement activities for the year ahead include:

- YAF x YAFSA mentorship program in which Alumni Fund board members are paired with YAFSA students for a 1-year mentorship (executive committee pilot last year was a great success)
- Pop up tabling events around campus and study breaks
- Speaker event: "Why Giving Feels Good"
- Trivia Night
- For seniors: Farewell Bash at the Yale Farm

- **Eli Days - September 4**

- Students wrote over 200 thank you notes
- 2 celebrity dogs attended
- 11 engagement stations (from Boola Boola Trivia to Button Making) on Cross Campus
- 550 ivy plants distributed
- 1,000+ students attended (YC and Graduate and Professional School)

Guest Speakers: Joan O'Neill, Steven Murphy '87

Joan O'Neill, vice president of Alumni Affairs and Development, gave an update on the *For Humanity* campaign, and discussed goals for the upcoming year. Steven Murphy '87, vice president of Finance and chief financial officer, gave an overview of Yale's budget. A question and answer session followed.

Adjourn

Following this, Richard thanked Joan and Steven and closed the meeting.